

### Update on the STB and Rail Freight Issues

STB Commissioner Francis P. Mulvey

Western Coal Traffic League-Annual Fall Meeting

Washington, D.C. –October 20, 2005



### STB Past Year in Review

- Board at full strength with confirmation of two new members
- Agency worked off a significant backlog in year
- Held 19 Public meetings on significant issues:
  - Nine Voting Conferences
  - Five Oral Arguments
  - Five Hearings



# Year in Review – Maximum Rate Cases

- Decisions on seven maximum coal rate cases
- Oral arguments in three coal rate cases and one pipeline case
- Hearings on the SAC process and small rate cases



#### Year in Review – Service Issues

- Board carefully monitored rail trends and performance metrics
- Facilitated communications between railroads and shippers in cooperation with AAR at conference in St. Louis
- Asked railroads to submit their fall peak plans
- Site visits by Board to PRB, shipper facilities



### Year in Review

 Chairman Nober's decision not to seek a second term

• Implications for the Board's Functioning



## Coal Transportation Issues

- Powder River Basin Maintenance
- Rates and Rate Cases
- Fall Peak 2005 Service
- General Freight Capacity



### The Powder River Basin

- Highest density rail lines in world
- Unique "joint" line
- Focus of great deal of Board attention due to key role PRB coal plays in economy and regulatory scheme
- Made first-ever agency site visit to PRB last year



### PRB – STB Action Items

- BNSF and UP addressed Board members on PRB situation in July 2005
- Numerous meetings with utilities and other coal shippers to hear concerns about PRB service
- STB's Office of Compliance and Enforcement hosts weekly conference calls with BNSF and UP to address PRB and Joint Line issues



### Joint Line/PRB Status

- Joint line handled an average of 59.5 trains per day in August 2005
- Loading levels improving total trains per day continually increasing
- Joint Line maintenance is on schedule BNSF completed the 2<sup>nd</sup> phase of 3 phase maintenance plan in August
- Not all transportation problems are railroad's fault
   some lay with mines also



# Next Steps -- PRB

- Carriers must cooperate in completing maintenance
- Railroads must determine causes and best way to treat fugitive coal dust
- Railroads, mines and utilities must all be part of solution to prevent future coal-dust related line failures
- Will finalize EIS on DM&E PRB expansion project be early next year\
- STB will continue to focus on PRB as a core agency responsibility



#### Coal Rate Cases

- Board currently has 5 pending SAC Cases.
- Fewer than past years despite utility unhappiness with rates.
- Regulatory responsibility to adjudicate cases on record before agency.
- Shippers often want redress for large increases
- Railroads feel commercially reasonable rates should govern



## Alternative Approaches

- SAC approach has been criticized as artificial and overly complex
- SAC approach is very costly and time consuming
- Only feasible for large shippers
- Is it time to look for alternative approaches? What happens if railroads become revenue adequate?



### Summary of Recent SAC Cases

Case Name	Decision Date	Tariff Rates (per ton)	Shipper Requested Reduction	Result
FMC	2000	wide range*	wide range	~15% reduction
WPL	2001	\$14.66	~ 32%	~11% reduction
PPL Mont.	2002	\$5.33 - \$7.74	~ 31%	dismissed
TMPA	2003	\$19.09	~ 30-42%	~1-3% reduction
Duke/NS	2003	\$16.00 - \$21.01	~ 53-62%	Not shown unreasonable
CP&L	2003	\$16.56 - \$16.86	~ 57%	Not shown unreasonable
Duke/CSXT	2004	\$16.66 - \$19.00	~ 53-63%	Not shown unreasonable
APS	2004	\$4.21 prescription	no change	prescription vacated
Xcel	2004	\$8.98 - \$9.24	~ 44%	~16% reduction
AEPCO	2005	\$9.05 - \$10.17	~ 25-40%	dismissed

<sup>\* 16</sup> origin/destination pairs involving 5 commodities



# Pending SAC Cases

Case Name	Date Filed	Tariff Rate	Statutory Deadline
Otter Tail	2001	\$13.49 - \$15.96	Jan. 20, 2006
AEP Texas North	2003	\$17.25 - 18.04	Mar. 9, 2006
Western Fuels	2004	\$5.69 - \$8.13	Record not closed
APS v. BNSF	2004	\$6.91 - \$8.75	Complaint stayed
			pending appeal
West Texas v.	On remand from	\$13.68 prescription	None
BNSF	D.C. Circuit		
KCPL v. UP	2005	\$15.84 - \$14.26	Record not closed



### Current SAC Issues

- Held Spring 2005 hearing on SAC issues. Major substantive issues discussed included:
  - The appropriate use of "cross-over" traffic;
  - How the agency should project operating expenses; and
  - Possible changes to the rate prescription methodology.
- No party offered a detailed proposal on how to revise the SAC test.
- Rulemaking v. Adjudication: Shipper groups favored resolution of SAC issues via adjudication, Railroads favored rulemaking.



### 2005 Service Actions

- 2005 Letter to railroads asking them to submit Fall Peak plans, capacity bottlenecks and plans to alleviate those identified issues
- Impact of Hurricane Katrina still being evaluated
- Individual carrier meetings where appropriate



# The Developing Rail Capacity Crisis

- Shrinking Workforce and Infrastructure Partly Offset by Productivity Improvements
- But Continuous Increase in Traffic Begins to Absorb "Excess Capacity"
- Network becomes More Vulnerable to Stochastic Events
- A Perfect Storm or the Rail Version of Global Warming

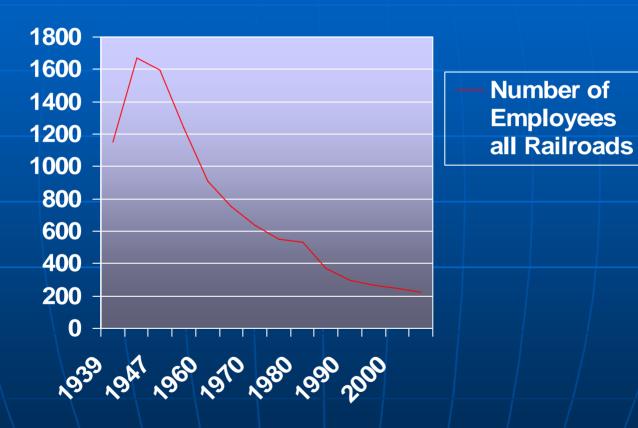


# Growth and Decline of Railroad Mileage





# Railroad Employment 1939-2003 (in thousands)





# Intermodal Traffic 1980-2004





### Railroad ROI 1970-2003



### Railroad Cost of Capital and ROI

	Cost Of Capital	BNSF	CSXT	NS	UP	KCS	S00	GT	IC
1996	11.9%	8.6%	8.9%	13.0 %	9.3%	7.2%	23.5%	0.0%	15.2 %
1997	11.8%	8.4%	9.8%	13.1 %	5.2%	3.6%	12.3%	5.2%	15.8 %
1998	10.7%	9.7%	8.1%	10.5 %	2.9%	9.1%	4.9%	3.0%	13.6 %
1999	10.8%	9.5%	3.8%	5.2%	6.8%	6.4%	2.5%	25.4 %	10.0
2000	11.0%	8.8%	3.6%	5.5%	6.9%	6.3%	5.6%	5.9%	5.9%
2001	10.2%	7.1%	4.6%	8.3%	7.6%	7.0%	5.9%	4.9%	4.9%
2002	9.8%	6.4%	5.2%	9.1%	8.6%	6.5%	5.7%	3.1%	3.1%
2003	9.4%	6.2%	4.0%	9.1%	7.3%	3.7%	.01%	4.5%	4.5%
									22



### Short term Capacity Problems

- Expanding Economy Led to Surge in Imports
- Large Grain Harvests in 2003 and 2004
- Growth in Export Coal Market
- Crew Shortages due to Wave of Retirements
- Equipment Shortages due to Reduced Purchases
- Cutbacks in Capital Spending Programs
- Tight Capacity in Trucking Industry due to

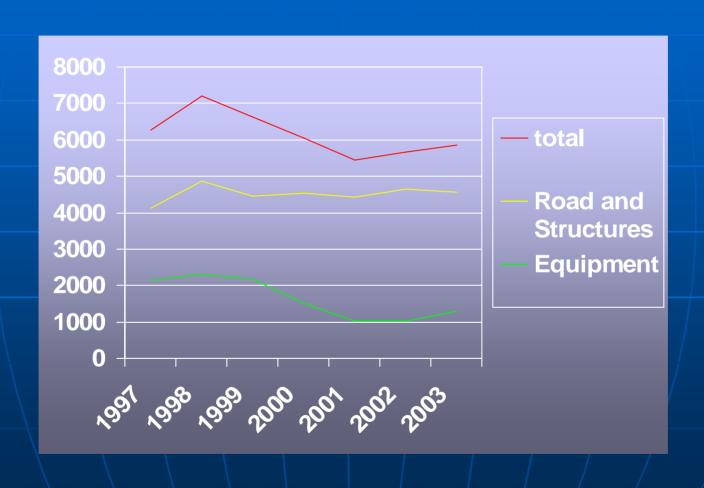
Driver Shortages, Higher Fuel Costs, HOS

Rules, etc.



## Class I Capital Expenditures

(in billions of current \$)





# Carrier Responses to Recent Capacity Problem

- More Cars and Locomotives Bought and Leased
- Accelerated Hiring and Training of Train Crews
- Some Infrastructure Expansion Efforts
- Price Rationing of Available Capacity
- Railroads Choosing who they will Serve and the Common Carrier Obligation



# Long-Term Rail Capacity Constraint Factors

Demand for Freight Rail Transport Projected to Grow by 60%-70% over Next Two Decades

Railroads' Inability to Earn Cost of Capital

Pressure from Wall Street to Reduce Capital Costs and Improve ROI

Long-Term Contracts Limit Railroad
Pricing Flexibility

Railroads tend to Bid Long Term Contract Rates Down to Long Run Marginal Costs



# Approaches to the Transportation Congestion Problem

Build more Physical Infrastructure

Adopt technological innovations

Make better use of existing facilities

Promote shipper and traveler behavioral changes

All have potential but all limits



# Infrastructure Capacity

SAFETEA-LU– 2 years late and \$90 billion short

\$286.5 billion over 6 years is 38% more than was provided for in TEA-21back in 1998 but far short of \$375 billion estimated need

Contains a rail title but far from intermodal legislation

Expands the RIFF program to \$35 billion and makes shippers eligible



## Rail Capacity Investment

Railroads Support Limited Public Sector Role Public/Private Partnerships (Alameda Corridor, CREATE)

Railroad Trust Fund Concept

**Investment Tax Credits** 

- -Short Lines and the 286K lb. Car Problem
- -Class I Access and Limited Fiscal Capacity



# Recent Changes in STB Procedures

- Greater openness, more public meetings
- Increased reliance on mediation and technical conferences
- Expedited discovery procedures
- Greater shipper and carrier outreach



# STB Agenda for Coming Year

Yesterday's Hearing on 25<sup>th</sup> Anniversary of the Staggers Rail Act

Oral argument on ocean rates to Guam

Nationwide Anti-Trust Immunity for Motor Carrier Collective Ratemaking

Continued monitoring of railroad performance and service

# Thank You, Any Questions?

